

2022



DLIFLC
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1941



DoD Advanced Command Language Program Manager Workshop

DLIFLC: Supporting Warrior Linguists Worldwide



Weckerling Center
23–25 August 2022
Presidio of Monterey, California

Commandant's Welcome



Dear Advanced CLPM Workshop Attendee:

Welcome to the DoD Advanced Command Language Program Manager (ACLPM) Workshop, hosted by the Defense Language Institute Foreign Language Center. The first event was held June 6, 1994, at the Presidio of Monterey. The workshop was initiated as a means of communicating current advances in the language community to CLPMs and to provide a forum for collaboration and CLPM professional development.

Over the years, the event has changed; however, its focus of collaboration and CLPM professional development remains the same. Several prominent guest speakers from the DoD Foreign Language Community will present information intended to keep CLPMs and Commanders abreast of the latest initiatives touching the DoD Language, Regional Expertise, and Culture Program. The success of this event will rely on your candid interaction as you participate in the workshop over the next three days.

We hope that you will take advantage of this opportunity to expand your network, meet new colleagues, and share your own ideas and best practices. We also look forward to recognizing the military language community's best and will present awards to our Command Language Programs of the Year and Language Professionals of the Year.

Colonel Saraceno, the Assistant Commandant, hopes to meet as many of you as possible and is looking forward to participating in the discussions.

Sincerely,

A handwritten signature in black ink, appearing to read "JAK", written over a light blue wavy background.

James A. Kievit

Colonel,

U.S. Army Commandant

Schedule of Events

AGENDA

Tuesday, 23 August 2022

((All TIMES PDT**))**

0800 – 0830 Arrival- Registration

0830 – 0840 Opening & Administrative Announcements

Emcee- Mr. Embler

0840 – 0900 Welcome Remarks- Assistant Commandant

Col Saraceno

0900 – 0930 Keynote

CMSgt Khoenle

0930 – 0945 Break- Networking Opportunity

0945 – 1000 Provost Welcome Remarks

Dr. Savukinas

1000 – 1130 DLIFLC Update

Mr. Kuykendall

1130 – 1300 Lunch

1300 – 1330 OASD (Readiness)

Mr. Sanchez

1330 – 1400 DLNSEO Update

Dr. Bugary

1400 – 1415 Break- Networking Opportunity

1415 – 1445 DLNSEO-CLP Working Group

Dr. Aghajanian, Mr. Franco

1445 – 1515 DLNSEO- LREC Readiness Efforts

Mr. Gutierrez

1515 – 1530 Break- Networking Opportunity

1530 – 1600 ODNI Update

Ms. Zeoli & Ms. Matanov

1600 – 1630 SOCOM Update

Mr. Shakeenab, Mr. Thibeau

1630 – 1635 Wrap-up/ Administrative Announcements

Mr. Embler

Schedule of Events

AGENDA

Wednesday, 24 August 2022

((All TIMES PDT**))**

0800 – 0805 Opening & Administrative Announcements	Emcee- Mr. Embler
0805 – 0835 Air Force Cryptologic Office Update	Dr. von Heiland
0835 – 0905 US CYBER Command Update	MSgt Francisco
0905 – 0935 National Cryptologic University Update	Ms. Hook
0935 – 0950 Break- Networking Opportunity Service Updates	
0950 – 1015 Air Force	Dr. Eckard
1015 – 1040 Army	Mr. Bell
1040 – 1105 Marine Corps	Ms. Charrouf
1105 – 1130 Navy	Mr. Lewis & CTICM Koch
1130 – 1155 Coast Guard	LT Peebles
1155 – 1330 Lunch	
1330 – 1630 Service Breakout Sessions	
Air Force- First Floor Dining Room	Dr. Eckard
Army- Weckerling Ballroom	Mr. Bell
Marine Corps- Bay Room B	Ms. Charrouf
Navy- Bay Room A	CTICM Koch

Schedule of Events

AGENDA Thursday, 25 August 2022 ((**All TIMES PDT**))

0800 – 0805	Opening & Administrative Announcements	Emcee- Mr. Embler
0805 – 0850	Continuing Education (CE) & Distance Learning	Dr. Dudney & Dr. Afshar
0850 – 0910	Break- Networking Opportunity	
0910 – 0945	DLIFLC Degree Programs	Dr. Franke , Dr. O'Reilly
0945 – 1015	TRAP/ SMDR	Mr. Thornton
1015 – 1030	Break- Networking Opportunity	
	Service Breakout Sessions Reports	
1030 – 1045	Air Force	Dr. Eckard or Rep
1045 – 1100	Army	Mr. Bell or Rep
1100 – 1115	Marine Corps	Ms. Charrouf or Rep
1115 – 1130	Navy	CTICM Koch or Rep
1130 – 1245	Lunch	
1245 – 1250	Service CLPoY & LPoY Best Practices- Intro	Emcee- Mr. Embler
1250 – 1310	Air Force	USAF CLPoY & LPoY Winner
1310 – 1330	Army	USA CLPoY & LPoY Winner
1330 – 1350	Marine Corps	USMC CLPoY & LPoY Winner
1350 – 1410	Navy	USN CLPoY & LPoY Winner
1410 – 1440	DoD Awards Presentation	Col Saraceno
1440 – 1445	Wrap up- Closing	Col Saraceno
	AAR/ Survey	



Biographies

Colonel James A. Kievit

Commandant

Defense Language Institute Foreign Language Center



Colonel James A. Kievit is the 31st Commandant of the Defense Language Institute Foreign Language Center. He graduated as a Distinguished Military Graduate from Pennsylvania State University in 1998 and was commissioned a Second Lieutenant in the Infantry. His education includes a Bachelor of Science degree from PSU, and a Master of Arts in Global and International Studies from the University of Kansas. His military education includes the Infantry Officer Basic Course, Infantry Captains' Career Course, Combined Arms Staff School, Civil Affairs Qualification (J.F.K. Special Warfare Center), the U.S. Army Command and General Staff College, and the United States Army War College.

Col. Kievit's infantry assignments included duties as a rifle platoon leader, rifle company executive officer, and reconnaissance platoon leader and assistant operations officer, brigade planner and brigade headquarters and headquarters company commander.

Col. Kievit's previous civil affairs assignments included duties as a team leader, civil military operations center chief, company commander at Fort Bragg, in Iraq, and in South America; as an air assault infantry brigade combat team civil affairs officer S9 at Fort Campbell and in Afghanistan; as a battalion operations officer at Fort Bragg, and as the assistant chief of staff, G9 for Civil Military Operations and Interagency Coordination in the 82nd Airborne Division at Fort Bragg and in Iraq, commander of the 98th Civil Affairs Battalion (Airborne) at Fort Bragg and in Iraq, and as the USSOCOM J39 Civil Affairs branch chief at MacDill Airforce Base.

Col. Kievit's deployments include a peacekeeping rotation in Kosovo and Operation Iraqi Freedom (04-05), Combined Joint Special Operations Task Force – Arabian Peninsula (07-08), twice in support of Special Operations Command – South (06-07, 09), Operation Enduring Freedom (10-11) and Operation Inherent Resolve (15 & 18).

His awards and decorations include the Bronze Star Medal, Defense Meritorious Service Medal, Meritorious Service Medal, Army Commendation Medal, Navy Commendation Medal, Joint Service Achievement Medal, OIR Campaign Medal (2nd Bronze Star), GWOT Service Medal (2nd Bronze Star), Kosovo Campaign Medal (1st Bronze Star), Iraqi Campaign Medal (4th Bronze Star), Afghanistan Campaign Medal (1st Bronze Star), the NATO Medal (Kosovo & ISAF). He is a fully joint qualified officer and has earned the Ranger Tab, Air Assault Badge, Pathfinder Badge, Master Parachutist Badge and German (Silver), Dutch, Polish and Latvian airborne wings, as well as the Combat Infantryman, Expert Infantryman and Combat Action Badges.

Col. Kievit is married and has two teenage sons.



Colonel Jennifer L. Saraceno

Assistant Commandant

Defense Language Institute Foreign Language Center

Colonel Jennifer L. Saraceno is currently serving as the Assistant Commandant, Defense Language Institute Foreign Language Center and the Commander, 517th Training Group, Presidio of Monterey, California. In this capacity, Colonel Saraceno directs language training for 34,000 Department of Defense personnel annually in 89 languages at 29 sites worldwide. She also oversees 1,800 faculty members and 250 joint-service staff providing language training, proficiency testing, and curriculum to train successful linguists. As the 517th Training Group Commander, Colonel Saraceno leads two Air Force squadrons composed of about 1,200 Airmen, the majority of whom are Air Force Cryptologic Linguist trainees.



Prior to entering the United States Air Force, Colonel Saraceno worked as a legislative assistant in the United States House of Representatives from January 1993 through March 2000. As a Senior Legislative Assistant and Military Legislative Assistant, she framed and supported execution of the Congressman's legislative agenda on issues ranging from health care and education to foreign affairs and defense. During this time, the Secretary of the Air Force invited her to attend the Air Command and Staff College Seminar on Capitol Hill, from which she graduated in October 1999.

Colonel Saraceno entered the Air Force through the Officer Training School at Maxwell AFB, Montgomery, Alabama. A career intelligence officer and U.S. Air Force Weapons School graduate, she has held several operational and staff positions, commanded an intelligence detachment charged with supporting space operations, and commanded the Air Force's largest airborne Intelligence, Surveillance, and Reconnaissance (ISR) flying squadron with over 550 Airmen crewing all variants of the RC-135 reconnaissance aircraft. She served on the Air Staff, the Joint Staff, and on the command staff for the Director, Defense Intelligence Agency. Colonel Saraceno deployed in support of and led intelligence operations for multiple contingencies to include Operations Noble Eagle, Enduring Freedom, and Iraqi Freedom.



Command Sergeant Major Ernesto L. Cruz

Command Sergeant Major
Defense Language Institute Foreign Language Center

Command Sergeant Major Ernesto L. Cruz is a native of Arroyo, Puerto Rico; he enlisted in July 1998 as a cryptologic linguist. He attended basic training at Fort Leonard Wood, Missouri, the Hebrew basic course at the Defense Language Institute Foreign Language Center at the Presidio of Monterey, and completed follow-on training at the Goodfellow Air Force Base, San Angelo, Texas.

Command Sgt. Maj. Cruz has served in every leadership position from Team Leader to Battalion Command Sergeant Major. His stateside assignments include 5th Special Forces Group (Airborne) at Fort Campbell, Kentucky; Non-commissioned Officer Academy at Goodfellow Air Force Base at San Angelo, Texas; Army Network Warfare Battalion at Fort Meade, Maryland, and DLIFLC at the Presidio of Monterey, California. He deployed several times in support of Operation Iraqi Freedom as a Special Operations Team Alpha (SOT-A) member/team leader, and once for Operation Enduring Freedom and Operation Freedom's Sentinel/Resolute Support. He also deployed in support of peacekeeping operations in Kenya and twice to Jordan.

Command Sgt. Maj. Cruz's military education includes Basic, Advanced, and Senior Leader Courses, Sergeants Major Non-Resident Course at the U.S. Army Sergeants Major Academy, Basic Airborne and Jumpmaster schools, High Risk and 215 SERE, Basic and Small Group Instructor courses, the Defense Strategic Debriefing Course, and the Defense Advanced Tradecraft Course. Command Sgt. Maj. Cruz earned two Associate of Arts degrees from DLIFLC and a Bachelor of Science degree from Excelsior College.

Command Sgt. Maj. Cruz's awards include the Bronze Star Medal, the Defense Meritorious Service Medal, the Meritorious Service Medal (3 OLC), the Army Commendation Medal (4 OLC), the Army Achievement Medal, the Army Good Conduct Medal (6th award), the National Defense Service Medal, the Armed Forces Expeditionary Medal, the Afghanistan Campaign Medal (2 stars), the Iraq Campaign Medal (5 stars), the Global War on Terrorism Expeditionary Medal, the Global War on Terrorism Service Medal, the Noncommissioned Officer Professional Development Ribbon (5th award), the Army Service Ribbon, the Overseas Service Ribbon, the NATO medal, the Combat Action Badge, the Parachutist Badge, and the Military Intelligence Corps Association Knowlton Award.

Command Sgt. Maj. Cruz is married and has three children.



Dr. Robert Savukinas

Provost

Defense Language Institute Foreign Language Center

Dr. Savukinas was born in Washington DC and grew up in a bilingual household speaking Italian and English. He attended Duquesne University, Pittsburgh, Pennsylvania on an Army ROTC Scholarship and graduated with honors in Spanish and Political Science. His undergraduate immersion experience was in Alicante, Spain, and subsequently attended graduate school to earn a Master's Degree in Spanish from The Catholic University of America, Washington, DC. During this time, Dr. Savukinas began his teaching career instructing Spanish. His graduate immersion experience was in Valladolid, Spain. Dr. Savukinas attended The George Washington University as a Graduate Fellow, earning his Doctor of Education in Higher Education Administration. As a Graduate Fellow, Dr. Savukinas is credited for revising the graduate student admissions process which enabled the institution to make admissions decisions more efficiently. Dr. Savukinas has published in the area of Spanish literature, community colleges and students with disabilities, open universities, and facility-improving community college partnerships. His dissertation was nominated for a national award. Dr. Savukinas has held positions in government, education and the military sector. Early in his career, Dr. Savukinas served as a Congressional Staffer for the 7th Congressional District, North Carolina. In this capacity, he focused on military/veteran and immigration issues. Dr. Savukinas also instructed foreign language at several institutions. He has over 13 years of combined teaching experience at the secondary and post-secondary levels. Dr. Savukinas likewise has military experience. He was commissioned as a 2nd Lieutenant in the U.S. Army and served 12 years in the Reserve where his assignments included working as the S-1 in a Military Police Training Brigade, Executive Officer, Company Commander, and Headquarters Detachment Commander. DLIFLC hired Dr. Savukinas in 2005 as Assistant Registrar. In this capacity, he led the DLIFLC Associate of Arts Degree program and he volunteered to be a lead author for the 2006 Accreditation Self Study. Since then, Dr. Savukinas was promoted to Registrar, Associate Dean, Accreditation Liaison Officer, and Director of the Office of Standardization and Academic Excellence. He earned several military distinctions to include Army Commendation Medals and Army Achievement Medals. Some of his most notable accomplishments include establishing and managing the DLIFLC Board of Visitors, maintaining and reaffirming DLIFLC's regional (WASC/ACCJC) and TRADOC accreditations, and the continuous success of the DLIFLC Associate of Arts Degree program. Dr. Savukinas is married and has three daughters.



Mr. Steven Collins

Chief of Staff

Defense Language Institute Foreign Language Center

Steven Collins is the Chief of Staff of the Defense Language Institute Foreign Language Center and the Presidio of Monterey. He is responsible for coordinating and providing full spectrum staff support for over 15,000 military language students and 2,000 staff and faculty posted at the Presidio of Monterey and at 31 locations around the world.

A 1983 distinguished graduate of the US Military Academy at West Point, he began his commissioned US Army service in Europe with the 8th Infantry Division, Mainz, Germany. From 1988-90, he was a rifle company commander in the 7th Infantry Division (Manchu Regiment). From 1990-92, he attended Yale University and earned his Master's Degree in European History (specializing in modern European Diplomatic History). Subsequently, from 1992-95, he was an Assistant Professor of European History, US Military Academy. Afterwards, he served as the Operations Officer, and then Commander, of the 6th PSYOP (now MISO) Battalion (the US European Command-oriented PSYOP formation). He was then the Chief of PSYOP Doctrine and Training at the US Army Special Warfare Center and School, and later the Chief, Analysis Branch, for US Special Operations Command. He was posted as the Chief of the Psychological Operations and Strategic Influence Branch at the Supreme Headquarters Allied Powers Europe, Belgium, from 2001-2004, where he was responsible for all military information support operations in Bosnia-Herzegovina, Kosovo, and Afghanistan.

His last assignment in uniform was as the Deputy Chief of Staff of Operations for the Defense Language Institute Foreign Language Center. After retirement from the uniformed military in 2006, he was the Dean for Field Support at the Defense Language Institute Foreign Language Center, with responsibility for over 100 academic faculty and staff, posted at 23 locations around the world. He is knowledgeable in the German and French languages. A dedicated participant in triathlons and a cyclist, he is married and has one daughter.



Mr. James Lewis

Navy Senior Language Authority and Director
Navy Language , Regional Expertise, and Culture (LREC) Office
(OPNAV N13F)

Jim assumed duties as the Navy Senior Language Authority and Director, Navy Language, Regional Expertise, and Culture (LREC) Office (OPNAV N13F) upon his appointment to the Defense Intelligence Senior Level (DISL) in January 2022. He previously served as a Navy Intelligence Officer for 30 years.

As OPNAV N13F, he serves as the LREC advocate to the Navy, the Department of Defense and Intelligence Community. He is responsible for managing plans, policy and programs to foster, develop and sustain foreign language proficiency, regional expertise and cultural literacy throughout the Navy to increase the lethality of our forces and expand and strengthen our network of allies and partners in our global operating environment.

As a Captain, Jim served as Deputy Director, Collection Operations, Office of Navy Intelligence, Chief of Identity Intelligence Operations at U.S. Special Operations Command, Assistant Chief of Staff for Intelligence (N2) for Third Fleet and Intelligence Director at Tactical Training Group Pacific.

In shore-duty assignments, he served as the Deputy N2 for Fifth Fleet in Bahrain, the Executive Officer of the Navy Cyber Warfare Development Group and Military Assistant on the staff of the Director of National Intelligence. As a mid-grade officer, he served at the Joint Intelligence Center Pacific, Defense Intelligence Agency, and Joint Intelligence Center Central Command.

In deployed assignments, Jim served as a squadron intelligence officer with Fighter Squadron Seventy-Four, aboard USS Saratoga during Operation Desert Storm and as Assistant Ship's Intelligence Officer on USS Constellation in the Western Pacific and Arabian Gulf during Operation Southern Watch. He served in Operation Enduring Freedom in Afghanistan and as U.S. Central Command's J2 Liaison to Multi-National Forces-Iraq in Baghdad.

Jim earned a Master's Degree in National Strategic Affairs (East Asia focus) from the Naval Postgraduate School, Monterey and a Bachelor of Arts degree from Duke University. He is a member of the Indo-Pacific Cadre (IPAC). Jim's personal awards include the Defense Superior Service Medal, Legion of Merit and the Rear Admiral Edwin T. Layton Leadership Award.





Guest Speaker Biographies



Chief Master Sergeant Shaun E. Khoenle
Superintendent
517th Training Group
Defense Language Institute Foreign Language Center



Chief Master Sergeant Shaun E. Khoenle is the Superintendent of the 517th Training Group, Presidio of Monterey, Monterey, California. He is the senior enlisted leader for 150 staff executing language training for 1,400 students, in support of national level agencies and combatant commanders. CMSgt Khoenle also serves as an advisor to the Commander on all matters influencing military readiness, mission effectiveness, and utilization. He oversees enlisted force development and manages group-wide manpower, resources, plans, and policy.

CMSgt Khoenle grew up in Akron, Ohio and entered the Air Force in July 2000. His background includes various duties in the Security Forces and intelligence career fields. He has deployed in support of operations IRAQI FREEDOM, ENDURING FREEDOM, INHERENT RESOLVE, and FREEDOM'S SENTINEL. CMSgt Khoenle also served in the Chairman of the Joint Chiefs of Staff's Afghanistan-Pakistan Hands Program as an Afghanistan Hand in Kandahar City, Afghanistan. Prior to assuming his current position, he served as the Superintendent for the 31st Intelligence Squadron, Fort Gordon, Georgia. CMSgt Khoenle is married to Johanna M. Keefe of Wilmette, Illinois.

Mr. Joseph Kuykendall

Deputy Chief of Staff for Operations
Defense Language Institute Foreign Language Center

Joseph Kuykendall entered the Army National Guard in 1998 and completed the Russian Basic Course and the Human Intelligence Collector course in 2000. As an Army National Guard Soldier, Kuykendall deployed in support of Operation Enduring Freedom in 2001-2002 with 5th Special Forces Group as a Human Intelligence NCO and Russian Linguist under Joint Special Operations Task Force North. He completed the Persian-Farsi Basic Course at Defense Language Institute Foreign Language Center in 2003-2004, completed Officer Candidate School as Human Intelligence Platoon Leader in 2011, and served as an intelligence officer / S2 / Detachment Operations Officer / Military Intelligence Detachment Commander for 19 Special Forces Group in Bahrain, Qatar, West Virginia, and the Republic of Korea from 2014-2019.



As a Contractor, Kuykendall worked as a Regional Linguist Program Manager in Mosul, Baghdad, and Diwaniyah Iraq from 2004-2006. Kuykendall subsequently worked as a Survive, Escape, Resist, and Evade Instructor, Training Manager, and Quality Assurance Manager for the Joint Personnel Recovery Agency and Joint Special Operations Command from 2008-2016. Kuykendall was also recruited to work as a Human Intelligence Analyst Subject Matter Expert, Reports Officer, and Collection Manager for the Squadron Human Intelligence Operations Center, Combat Applications Group, Joint Special Operations Command from 2016-2019.

Kuykendall's education includes two Associate of Arts degrees in Russian and Persian-Farsi from Defense Language Institute Foreign Language Center, a Bachelor's of Science in Workforce Education and Development from Southern Illinois University Carbondale, and a Master's of Science in Mind, Brain and Education from Harvard's Graduate School of Education.

Kuykendall is currently the Deputy Chief of Staff for Operations for Defense Language Institute Foreign Language Center.

Mr. Roberto J. Sanchez

Senior Advisor for Defense Language, Regional Expertise and Culture
Office of the Assistant Secretary of Defense Readiness



Mr. Roberto 'BJ' Sanchez serves as the Senior Advisor for Defense Language, Regional Expertise and Culture (LREC). As the Subject Matter Expert on Defense LREC matters, Mr. Sanchez advises the Deputy Assistant Secretary of Defense for Force Education and Training and the DoD Senior Language Authority on programs related to providing foreign language capabilities, regional expertise, and cultural competencies to the DoD and the IC in response to national and tactical requirements.

Before serving in his present position, Mr. Sanchez was assigned to the Office of the Under Secretary of Defense for Intelligence and Security. In this position he provided guidance, oversight, expertise and leadership in the development, coordination, and promulgation of LREC policies and initiatives directed to building, developing, maintenance, and utilization of military and civilian human capital employed in collection, processing, analysis, and reporting of foreign language material within the Defense Intelligence Enterprise. In 2011, he served as the Director, Theater Language Management Office, Headquarters, International Security Assistance, North Atlantic Treaty Organization, Afghanistan.

From 2006-2008, Mr. Sanchez was the Associate Director for Operations and Capability, Defense Language Office, Office of the Under Secretary of Defense for Personnel and Readiness. In this position, he served as the lead for strategy, direction and oversight of DoD language and regional expertise programs. He built policy on the development, management and utilization of DoD civilians and members of the Armed Forces with language and regional expertise skills. From 2004-2005, Mr. Sanchez served as a key member of the Secretary of Defense Language Transformation Team. In this position, he authored the Defense Language Transformation Road map that was approved by the Deputy Secretary of Defense providing the template for increasing the number of military and DoD civilians who are fluent in critical languages and regional expertise skills. He also published Language and Foreign Area Officer Directives and Instructions to provide guidance and procedures for planners to identify and integrate foreign language and regional expertise capability requirements into security cooperation and joint adaptive planning.

Mr. Sanchez is a retired U.S. Air Force Intelligence Officer with assignments as an Air Staff Officer, Human Intelligence Officer, and Signals Intelligence Officer. The Air Force certified him as a Latin America Foreign Area Officer. He holds multiple military awards and campaign medals. He was born and raised in Lima, Peru, has a bachelor's degree in Aerospace Engineering, and a master's degree in Public Administration. He speaks Spanish, French, Portuguese and Italian.

Dr. Clare Bugary

Deputy Director

Defense Language and National Security Education Office



Dr. Clare Bugary is the Deputy Director for the Defense Language National Security Education Office (DLNSEO) in the Department of Human Resources Activity (DHRA). In this role, Dr. Bugary advises the Director on policy and programmatic matters regarding foreign language, culture, and regional expertise for Department of Defense personnel. Dr. Bugary also evaluates changes in legislation, policies, regulations, directives, and funding to assess the impact on language, cultural, and regional capabilities within the Department for Active Duty, National Guard and Reserve personnel, DoD civilians, and contractors.

The DLNSEO has program management oversight of many high value training and education programs to include the Defense Language Institutes (Foreign Language Center and English Language Center), the Joint Foreign Area Officer program, the National Language Service Corps, the Department's language testing program and culture programs as well as the National Security Education Program, which includes the Language Flagship Initiative, Language Training Centers, Boren Scholarships and fellowships, and the English for Heritage Language Speakers program.

Prior Experience

As the Deputy Chief of Staff for Operations for the Defense Language Institute Foreign Language Center (DLIFLC), Dr. Bugary was responsible for managing student training requirements for more than 10,000 language professionals at the institute and at training locations around the world. She oversaw the drafting and implementation of the Institute's strategic plans, set resource priorities for the school, managed operational security and the day-to-day operations of the Institute. She was an employee of DLIFLC for more than 25 years.

Prior to her civilian appointment, she was an Army Cryptologic Language Analyst who worked intelligence missions in Korean and taught at the Army's Intelligence School in Ft. Devens, Massachusetts. She is a two time graduate of DLI; completing the Korean basic course in 1983 and the Korean Intermediate course in 1987.

She holds a Doctorate in Organizational Leadership from Northcentral University, a master's degree in Educational Leadership from Troy University, and an undergraduate degree from Western New England College. Dr. Bugary is married to Command Sergeant Major (R) Tom Bugary and they have four children, and seven grandchildren.

Dr. Cara Aghajanian

Director Testing, Culture, and FAO Programs
Defense Language and National Security Education Office



Dr. Cara Aghajanian is the Director, Testing, Culture, and FAO Programs in the Defense Language National Security Education Office (DLNSEO) in the Defense Human Resources Activity (DHRA). In this role, Dr. Aghajanian advises the Director on policy and programmatic matters regarding language testing, language analytics, foreign language, culture, regional expertise, and the Foreign Area Officer Program for Department of Defense personnel. Dr. Aghajanian also evaluates changes in legislation, policies, regulations, directives, and funding to assess the impact on language, cultural, and regional capabilities within the Department for Active Duty, National Guard and Reserve personnel, DoD civilians, and contractors.

The DLNSEO has program management oversight of many high value training and education programs to include the Defense Language Institutes (Foreign Language Center and English Language Center), the Joint Foreign Area Officer program, the Department's language testing program and cross-cultural competence initiatives.

Prior Experience

As the Director of the Air Force Language, Regional Expertise, and Culture (LREC) Program, Dr. Aghajanian was responsible for all aspects of AF LREC Policy, Training, Tracking, and Utilization. She ensured synergies between Operational, Planning, and Training Communities to manage the development and utilization of Airmen with LREC competencies. She also led efforts for the Air Force Computer Language Initiative (CLI), which ensures the training, tracking and utilization of Air Force Digital Talent.

Dr. Aghajanian also previously served the FBI as the DoD Liaison at the National Virtual Translation Center (NVTC). The NVTC provides timely and accurate translation to the IC and DoD. While at NVTC, she was instrumental in operationalizing their office in Doha, Qatar as well as sites in Boston, Salt Lake City, and Monterey.

Prior to her civilian appointment, she was an Air Force Officer and served tours in Ground Launch Cruise Missiles, Presidential Flight Support, AF Special Operations, and AF International Affairs (SAF/IA). While assigned to Air Force International Affairs, she was part of the cadre that launched the AF Foreign Area Officer (FAO) program. She also served subsequent tours as an AF FAO in SAF/IA and the Defense Attaché Service.

Dr. Aghajanian holds a Doctorate in Interdisciplinary Leadership from Creighton University. In addition, she holds a Master of Science Degree in Counseling from Loyola University, and a Bachelor of Arts Degree in Modern Languages from Rivier University.

Mr. Pat Franco

Associate Director for Testing
Defense Language and National Security Education Office



Mr. Pat Franco is currently the Associate Director for Testing in the Defense Language and National Security Education Office (DLNSEO) and responsible for test development.

He advises the Director on policy and programmatic matters regarding language testing development for Department of Defense personnel. He also supports the Director in planning, organizing, and executing activities associated with the Defense Language Testing and Assessment Project (DELTAP).

Prior Experience

Mr. Franco served as the Chief, U.S. Army, Intelligence and Security Command, Command Language Division from February 2004 until December 2015. In December 2018, Mr. Franco completed a three-year Joint Duty assignment as a Program Manager in the Office of the Director of National Intelligence, Intelligence Community Chief Human Capital Office, Foreign Language Program Office, where he was responsible for foreign language mission integration and operations.

Prior to his civilian appointment, Mr. Franco served 24 years in the U.S Army, first as an Army Illustrator and then as a Cryptologic Language Analyst. He is a three-time graduate of the Defense Language Institute Foreign Language Center and is DLILFC Instructor qualified. Pat has achieved L3/R3 linguist certifications in Polish and Vietnamese and has served as an analyst/linguist and language instructor. He served as a Subject Matter Expert on the Polish Proficiency Improvement Correspondence Course and the Cryptologic Training Manager's Polish Final Learning Objectives.

Mr. Franco's highest military award is a Legion of Merit. He also received the Department of the Army Civilian Achievement Medal for L3/R3 language transformation and a National Intelligence Professional Award (Team Level) for Mission Integration.

Pat is a graduate of the Supervisor Development Course and the Civilian Leader Advanced Course. He holds an Associate in Arts Degree from Monterey Peninsula College and a Bachelor of Arts Degree from The University of the State of New York.

Ms. Ewa Zeoli

Program Manager

ODNI

Ewa Zeoli has managed the FBI's Foreign Language Training Program for several years and is currently a Program Manager at the Office of the Director of National Intelligence (ODNI) Foreign Language Program. Ewa supports the implementation of the FLEXCOM Education and Instructional Technology Expert Group (EITEG) and the Testing and Assessment Expert Group (TAEG) initiatives. In her current ODNI job, she is the lead for the Intelligence Community's National K-12 Foreign Language Education Strategy, which is one of the EXCOM Study Group recommendations.

Before joining the FBI, Ewa was Director of Advanced Concepts Development at Transparent Language, Inc., where she implemented research in Second Language Acquisition (SLA) into foreign language software applications.

Ewa has always enjoyed foreign languages and promoting multilingualism. She has extensive experience teaching learners of all ages. She has taught French at the University of Chicago and designed and implemented a federally-funded foreign language program for a K-8 school district in rural New Hampshire, where she taught for eight years.

Ewa graduated from the Harvard Graduate School of Education, the University of Chicago, and from the Pedagogical University in Krakow, Poland.

Ms. Leigh Matanov

Foreign Language Education and Outreach Program Manager

ODNI

Leigh Matanov, as DNI cadre, joined the ODNI's Foreign Language Group in October where she supports Outreach, Training and Education efforts. She had the fortunate opportunity to attend DLI when she joined the Air Force in 1992 as an enlisted Arabic linguist who later was assigned as aircrew onboard the RC-135. In boot camp she wrote her family letters stating, "You wouldn't believe where I'm at right now." She later won a scholarship to become an intelligence officer, served 10 years on active duty and 13 years as a reservist prior to retiring following numerous years supporting the Senate in Legislative Liaison. Her IC jobs ranged from tactical deployments in Iraq and Saudi Arabia to strategic missions along the DC beltway. She's worked for the CIA, DIA, DHS, DNI, Army, Air Force, and Navy and did a stint as a contractor and project manager for BAE. She's passionate about languages, is attempting to have her two kids learn Chinese, and is grateful to have the opportunity to support IC and DOD language efforts.

Dr. Frank August von Heiland II

Air Force Cryptologic Office (AFCO)
Intelligence Force Management and Training
Senior Language Authority (SLA)
Human Language Technology Authority (HLT-A)



Dr. Frank “Chip” von Heiland is the HQ 16th Air Force, Air Force Cryptologic Office (AFCO) Senior Language Authority (SLA), Human Language Technology Authority (HLT-A) and the Chief of Intelligence Force Management and Training. Dr. von Heiland is responsible for the training and Force Development of over 10,000 16th Air Force Intelligence professionals, Officer, Enlisted, Civilian, Guard and Reserve. He is responsible for the career management and language training for all Air Force Cryptologic Language Analyst (CLA). He manages and executes an annual training budget of \$8 million dollars and \$150 Million dollars in Intelligence related training and mission operations contracts annually. The HQ 16th AF AFCO is a selectively manned division with experts from every Cryptologic Intelligence Air Force Specialty.

Dr. von Heiland has been serving the Air Force continuously for 39 years, with 22 years of active duty service, 11 years enlisted and 11 years as an officer and 17 years as a Department of the Air Force (DAF) senior civilian (GG-15). He has Enlisted Comm/ Electronics and Airborne Cryptologic Language Analyst experience and served as an Intelligence Officer. He was the first Associate Dean of the Enduring Freedom Task Force at the Defense Language Institute Foreign Language Center (DLIFLC). He built a new school from scratch at the DLIFLC to teach the languages of terror (Dari, Pashto, Uzbek, Tausug, Chavacano, Urdu, Georgian, and Punjabi) in response to the events of 911. He managed to build a team of 77 faculty and academic specialist and curriculum for 12 languages in less than two years. He revolutionized interactive curriculum at DLIFLC and was the first to develop a fully digital curriculum and his students were the first to have laptops, MP3 players (then iTouch and iPADS) and Smart Boards in the classroom with wireless access. He pioneered the use of mobile technology for training in 16th AF and fully interactive mobile training and gaming environments. He is responsible for the launch of Mobile Applications and Games for Intelligent Course-ware (MAGIC) and for the Online Critical Thinking and Analysis Environment (OCTANE). He is also pioneering training and education in Virtual Reality (VR) and Augmented Reality (AR).

Dr. von Heiland has deployed twice as a Department of the Air Force (DAF) Civilian to the combat zone in Kabul, Afghanistan in support of Operation Enduring Freedom working directly for the International Security and Assistance Forces (ISAF) J2. He has multiple deployments Enlisted and Officer to Bosnia, Iraq, Afghanistan and Saudi Arabia. He has served on-board the RC-135 RIVET JOINT, EC-130 SENIOR SCOUT, EP-3 ARIES, and E-3A/B AWACS.

Dr. von Heiland has had a career of academic and professional achievement. He is a John Levitow and Distinguished graduate from his enlisted Professional Military Education (PME), The Commandant’s Trophy winner from Squadron Officers School (SOS) and the Secretary of the Air Force Leadership Award as the number one SOS graduate against all other Commandant Trophy winners for 2000. He has completed Air War College by correspondence. He was promoted to Senior Airman Bellow the Zone and received a Stripes for Exceptional Performer (STEP) promotion to Staff Sergeant. He was also the Honor Graduate of his Basic Spanish Cryptologic class at Goodfellow AFB. Dr. von Heiland has three Associates degrees, a Bachelor’s of Science degree in Industrial Technology, a Master’s degree in Education with a concentration in Training and Development, and a Doctor of Education in Higher Educational Leadership.

Ms. Laura Hook

National Cryptologic University

Laura Hook serves as the Liaison to DLIFLC and Language Advisor through the National Cryptologic University. Previously was a Technical Contract Officer's Representative, Curriculum Manager, and Language Methodology Instructor with the Department of Defense (DoD). She also serves as an adjunct professor in the Graduate School of Education at the University of Maryland in Baltimore County.

Prior to her current position with the DoD, Laura served as the English Learner (EL)/Title III Specialist at the Maryland State Department of Education (MSDE). At MSDE she provided leadership, technical assistance, and guidance to the state's 24 Local Educational Agencies in the development and implementation of programs for ELs, curriculum, and instruction as well as with the administration of high-stakes assessments for ELs and participation on national educational standard and advisement groups, Laura also served as the Coordinator for the ESOL Program in the Howard County Public School System (HCPSS), Maryland, in its 72 schools, overseeing all aspects of the program, including staffing, professional development, curriculum and instruction, assessment, outreach, and budgeting prior to joining MSDE. She provided instruction in HCPSS previously as a resource teacher, language teacher, and special educator.

Laura received an advanced certificate in Administration and Supervision from Johns Hopkins University in Baltimore, Maryland. Furthermore, she attended the University of Maryland in Baltimore County to receive a Master of Arts Degree in Instructional Systems Development. She graduated from Duquesne University in Pittsburgh, Pennsylvania, prior to that with a Bachelor of Science in Education. In her spare time, Laura enjoys spending time with her friends and family as well as hiking, volunteering through a variety of non-profit organizations, reading, traveling, trying food from various places around the world, and doing almost anything outdoors.

Dr. Theresa Eckard

Chief of the Air Force Language,
Regional Expertise, and Culture Division

Dr. Theresa Eckard is the Chief of the Air Force Language, Regional Expertise and Culture (AF LREC) Division, Force Development, Deputy Chief of Staff for Manpower, Personnel, and Services, Headquarters U.S. Air Force, the Pentagon, Arlington, Va. She is responsible for leading strategic lines of effort that synchronize AF LREC Enterprise activities ensuring Airmen with critical LREC skills and competencies are available to meet mission requirements to ensure global operational readiness. Dr. Eckard leads her team to provide Total Force LREC policy and guidance, champion capacity-building training and incentives, and maximize tracking and utilization of LREC skills. As a key advisor, Dr. Eckard represents the Air Force Senior Language Authority at foreign language for a within the Department of Defense, Office of the Secretary of Defense, and the Intelligence Community.



Dr. Eckard's federal civilian service career began as the Director of the Intelligence, Surveillance, and Reconnaissance Foreign Language Office, supporting AF ISR LREC capabilities policy, strategy, and oversight. She provided program analysis of a highly complex, multi-million dollar language capability that included 4,600 world-wide positions, covering nine separate strategic foreign languages, and supported by a training portfolio valued at over \$31 million.

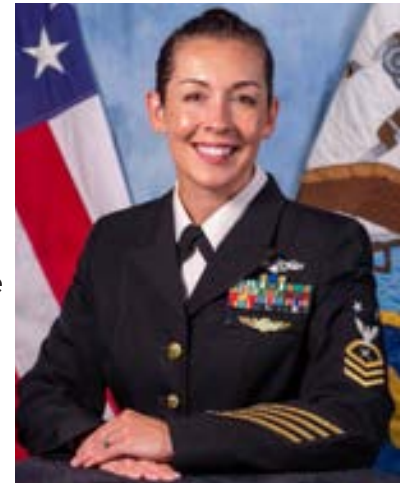
She later served as Branch Chief, Force Readiness and the Deputy Division Chief for Partnerships and Engagements in the Intelligence, Surveillance, Reconnaissance and Cyber Effects Operations (ISR/CEO) Readiness and Talent Management Directorate. In these capacities, Dr. Eckard drove programmatic improvements to the Defense Readiness Reporting System to track readiness for over 500 ISR units, and she synchronized efforts and equities for senior leaders to build and strengthen partnership capacity in line with National Defense Strategy and Air Force ISR strategic priorities.

Dr. Eckard complements her civilian career as an Intelligence Officer and Foreign Area Officer for Southeast Asia in the Air Force Reserve, where she serves in leadership and analytic roles providing ISR mission management and oversight of intelligence products in support of national security objectives. She previously deployed for a Joint Task Force mission in Bagram, Afghanistan during Operation Enduring Freedom and led a Document and Media Exploitation Team in Iraq supporting Operation Iraqi Freedom.

Master Chief Kristina Koch

Navy Command Language Program Advisor
Navy Foreign Language Office (OPNAV N13F)

Master Chief Kristina Koch was born in Atlanta, GA and graduated in 2002 from McNeil High School in Austin, TX. She enlisted in the United States Navy on September 16, 2003 and went on to complete the Arabic Basic Course at the Defense Language Institute (DLI) Monterey, California, graduating with the Provost's Award in 2005. She transferred to her first duty station at Naval Security Group Activity, Fort Gordon, Georgia where she worked as a Language Analyst before being selected as Training Branch Chief for her shop in 2009. In October 2009 she returned to DLI for the French Basic Course, graduating again as the Provost Award winner.



Master Chief Koch then attended Air Crew training in Pensacola, FL, Special Operator training in Whidbey Island, WA, and Aft Observer training in Jacksonville, FL culminating in SERE training in San Diego in December 2010. From January 2011-April 2014 she was assigned to Navy Information Operations Command (NIOC) Georgia Air Operations Division and deployed to Al-Udeid AFB, Qatar, Incirlik Air Base, Turkey, Naval Air Station Souda Bay, Crete and Naval Air Station, Rota, Spain. She earned her Naval Aircrew Warfare Specialist designation, advanced to Chief Petty Officer in 2013, qualified as an Enlisted Information Warfare Specialist and served as the Air Operations Division LCPO before being hand-selected to the position of Command Fitness Leader for the 1200-Sailor NIOC GA command.

Her next assignment was to Center for Information Warfare Training (CIWT) Detachment Fort Gordon in 2015, where she served as an Arabic Apprentice Cryptologic Language Program (ACLCP) Instructor, the ACLCP Division LCPO and CPO365 Coordinator. She was recognized as the CIWT Detachment and Learning Site Senior Instructor of the Year for 2016. Master Chief Koch reported to OPNAV N1, Office of the Chief of Naval Personnel in January of 2018, where she served as Senior Enlisted Leader for the Office of Inclusion & Diversity. She was selected to Senior Chief in June 2018 and Master Chief in 2022. She now works in the Navy Senior Language Authority Office as the CTI & Intel Program Manager and Assistant Command Language Program Advisor. Her personal awards include the Air Medal (2nd Strike), Navy Commendation Medal (3 awards), Joint Service Commendation Medal, Navy Achievement Medal, Expert Rifle Medal, and Expert Pistol Medal.

Dr. Grazyna Dudney

Associate Provost for Continuing Education
Defense Language Institute Foreign Language Center



As the associate provost for the Directorate of Continuing Education, Dr. Grazyna Dudney manages multiple academic programs with a significantly diverse set of missions which include language acquisition, orientation, and enhancement for DoD language professionals and other foreign language users. She guides the instructional practices of nearly 300 faculty and support personnel in Monterey, California and at 17 other locations worldwide.

Dr. Dudney grew up in the southern part of Poland where she received her high school diploma in the city of Opole. After earning a Master's degree in Teaching English as a Foreign Language from Boleslaw Bierut University, Dr. Dudney spent two years teaching English for Special Purposes at the Wroclaw Polytechnic University. In addition to conducting undergraduate English courses, she regularly provided simultaneous Polish-English-Polish interpretation at scientific conferences.

Dr. Dudney started her career at DLIFLC as a teacher of Polish and went on to serve in multiple positions at the Institute that included management of academic programs involving various aspects of foreign language education, such as curriculum design, teacher education, diagnostic assessment, and foreign language teaching at basic, intermediate, and advanced levels. Before assuming her current position, Dr. Dudney served as director of the Faculty Development Support division. In this role, she managed the development and implementation of pre-service and in-service professional development programs for DLIFLC instructors. She also served as the dean of the Curriculum and Faculty Development Division, the dean of the European and Latin American Languages School, chair of the Polish Department and as chairperson of the Multi-language Department with Hebrew, Greek, and Turkish languages.

Dr. Dudney has published articles and given many professional presentations and workshops at regional, national and international conferences as well as for government agencies such as the National Cryptologic School and the Foreign Service Institute. Her research interests include ESL, foreign and second language education, curriculum design, diagnostic assessment, teacher supervision and program administration, organizational leadership, teacher education, transformative teaching and learning, and teacher and student self-efficacy development.

In addition to her Master's degree in Teaching English as a Foreign Language, Dr. Dudney holds a Master's degree in Teaching Foreign Languages and a Postgraduate Certificate in Language Program Administration, both from the Middlebury Institute of International Studies in Monterey. She also holds a Doctorate in Organizational Leadership and Communication from Northeastern University, College of Professional Studies in Boston, Massachusetts.

Dr. Ali Afshar

Dean and Associate Professor
Defense Language Institute Foreign Language Center

Ali Afshar is the Dean, School of Distance Learning (DL), Directorate of Continuing Education (CE), Defense Language Institute Foreign Language Center (DLIFLC). He oversees the work of all departments and program managers in the School, and overall directs all the online and face-to-face language courses conducted by the Distance Learning faculty members; including the Mobile Training Team (MTT) courses, Defense Threat Reduction Agency (DTRA) Interpreting Course, FAO Language Program, among others. He previously worked as the Associate Dean and Interim Dean of Distance Learning, as a manager in the Field Support Division, and was also the Contracting Officer's Representative of multiple successful contracts. He started his career at DLI at the Directorate of Undergraduate Education (UGE), as a Persian/Farsi instructor. He was born and raised in Iran, and earned an M.A. in Instructional Science and Technology from California State University, Monterey Bay, and a doctorate degree in Veterinary Medicine from Karaj Azad University (Karaj, Iran).



Dr. Jack Franke

Professor & Registrar
Defense Language Institute Foreign Language Center

Dr. Jack Franke is Professor of Russian and Registrar at the Defense Language Institute Foreign Language Center. He has served myriad roles at DLIFLC, including: Assistant Dean, European & Latin American School, Dean of the Global War on Terrorism Task Force and Multi-Language School, and a coordinator in the Russian program at DLIFLC. Dr. Franke also served as a Russia instructor and Director of Computer-Aided Language Instruction at the U.S. Army Russian Institute in Garmisch, Germany from 1994-1997. Prior to joining the Institute, Dr. Franke served as a cryptologic analyst-Russian in the U.S. Army.



Prof. Franke received his B.A. from the University of Texas (1987), M.A. from the Middlebury Institute of International Studies at Monterey (1992), Ph.D. from St. Petersburg State University (1995), and his Ed.D. at the American College of Education (2020). He is the author of *The Big Silver Book of Russian Verbs* (2011); *Streetwise Russian* (2009); and *Streetwise Mandarin Chinese* (2008; with Rong Rong Liao and David Dai). In his free time, Dr. Franke serves as President of the Monterey Chapter of the Sons of the American Revolution.

Dr. Erin O'Reilly

Accreditation Liaison Officer
Defense Language Institute Foreign Language Center

Dr. Erin O'Reilly serves as the Accreditation Liaison Officer for the Defense Language Institute Foreign Language Center where her work focuses on regulatory compliance for TRADOC and regional accreditation. Dr. O'Reilly began her professional career in the foreign language field as a DLI graduate of Modern Standard Arabic. She holds a PhD in Education, English as Second Language from Northcentral University, an MA in Teaching English as a Second Language from Arizona State University, a BA in Global Studies from Armstrong Atlantic State University, and an AA in Arabic from the Defense Language Institute.



Mr. Terry Thornton

Chief of Scheduling Division, DCSOPS
Defense Language Institute Foreign Language Center

Terry Thornton earned a BA in History with a concentration in Eastern European and Soviet studies from the University of Tampa in 1981 at which time he received his commission as a regular Army officer. His first duty assignment was with the XVIII Airborne Corps. He graduated from the Defense Intelligence College in 1985 after completing the MS program for Strategic Intelligence. In 1986 he graduated from the DLIFLC Spanish Basic course prior to assignment on the USSOUTHCOM staff in Panama. Later, he was assigned to the Intelligence Center Pacific. He served in both tactical and strategic assignments as an Army Military Intelligence Officer between 1981-2003.

In 2003 Mr. Thornton joined the DLIFLC team as Scheduling Management Specialist (Data). In 2007 he was promoted to his current position of Chief, Scheduling Division, DCSOPS. From January through September 2019 he served as Acting Deputy Chief of Staff for Operations, DLIFLC.

From his current position, Mr. Thornton manages the scheduling of DLIFLC resident and non-resident foreign language training requirements approved by the DA resourcing processes.



Language Professionals of the Year



2021 U.S. Air Force Language Professional of the Year

TSgt Artsem Ivashanka

Defense Threat Reduction Agency, OB-SR

CO: COL William S. McNicol, USA

SEL: MSgt Malcolm S. Salyards, USAF

CLPM: TSgt Andrei Tarasevich, USAF

TSgt Artsem Ivashanka's dedication to duty as a Defense Threat Reduction Agency Russian Interpreter was displayed by executing high-visibility diplomatic nuclear arms control missions inside the Russian Federation pursuant to the New Strategic Arms Reduction Treaty. A Team Senior Linguist, TSgt Ivashanka prepared newly assigned personnel for joint service duties and diplomatic linguistic responsibilities, while developing new training techniques in a restrictive setting. His determination proved crucial in reorganizing the department's training products, facilitating access for 43 Joint-Service Department members to more than 50 training aids, records, and presentations, and providing invaluable experience to the next generation of escorts and inspectors. TSgt Ivashanka continues to advance his knowledge and experiences by participating in language and culture courses in multiple languages, maintaining DLPT scores of 3/3/3+ in Russian, 3/3 in Ukrainian, and 3/3 in Polish. As a result of this commitment, he was hand-picked by the Air Force Culture and Language Center to assist the Ukrainian Ministry of Defense in adapting U.S. doctrine into linguistically and culturally appropriate translations and served as the team lead during translation of the Joint Publications 5-0 into Ukrainian.



2021 U.S. Army Language Professional of the Year

SSG Peter Yehl

704th Military Intelligence Brigade; Fort Meade, MD

CO: COL Galen R. Kane

SEL: CSM Annette Reed

CLPM: SFC Colleen Rode

SSG Peter Yehl made significant contributions to the 704th MI BDE's mission by serving as Branch Chief, Multi-Disciplined Language Analyst and Target Analyst Reporter in his National Security Agency/Central Security Service work center. As Branch Chief, he led a team of 25 Joint-Service members, DoD Civilians, and contractors that provided critical time-sensitive intelligence for U.S. Government organizations and partners. SSG Yehl excelled in his leadership, analysis, and reporting duties, while maintaining proficiency in four Arabic dialects (Sudanese, Levantine, Iraqi, and Yemeni) as well as four additional languages (European Portuguese, Brazilian Portuguese, Spanish, and French). SSG Yehl is also currently learning Russian through self-study. In addition to his Branch Chief duties, SSG Yehl serves as Unit Language Mentor, and routinely provides training materials, guidance, and one-on-one mentorship to his fellow linguists. As a result of SSG Yehl's diligence, all assigned linguists in his unit are proficient in their control languages. SSG Yehl embodies the Brigade's commitment to fostering a culture of lifelong, autonomous language learning.

Language Professionals of the Year



2021 U.S. Marine Corps Language Professional of the Year

Cpl Enoch E. White

1st Radio Battalion, I MEF; Camp Pendleton, CA

CO: Lt Col Curtis A. Williamson

SEL: SgtMaj Kabiru M. Labaran

CLPM: Sgt Joshua Swing

Corporal Enoch White's achievements and foreign language efforts contributed significantly to the success of the 1st Radio Battalion's mission. After joining the unit, Cpl White rose above his peers and emerged as the senior linguist and Company Language Representative (CLR)--a position normally held by a Sergeant. As CLR for 65 linguists operating in six languages and one dialect, Cpl White led and mentored his peers, managed schedules, operational deployments, and many other requirements within the 1st Radio Battalion to ensure linguists remained current. Cpl White planned 52 Mobile Training Team visits, scheduled 65 DLPTs, and successfully resolved Foreign Language Proficiency Bonus disputes for 14 Marines. Cpl White led by example, maintaining a DLPT score of 3/3+ in Modern Standard Arabic, a 3 in Iraqi Arabic and 2 in Levantine Arabic through self-study during off-duty hours. His leadership and management transformed the 1st Radio Battalion and enabled the Virtual Signals Intelligence Operations Center to provide timely and accurate translations, indications and warnings which directly contributed to force protection for forward-deployed units in the U.S. CENTCOM area of operations.



2021 U.S. Navy Language Professional of the Year

CTI1(IW) Theamichaela Coyle

Information Warfare Training Command Monterey

CO: CDR Matthew G. Dalton

SEL: Senior Chief Anthony Walter

CLPM: Senior Chief Amos Hoover

An exceptional and resourceful linguist (3+/3 Chinese Mandarin; 2/3 Tagalog), CTI1 Theamichaela Coyle demonstrated attributes of an effective manager by leading 7 MLIs, teaching 400 joint service students and 487 new crypto linguists. A focused technical expert and trusted leader, CTI1 Coyle enabled her command to operate at a greater capacity with fewer resources. She developed a new Tagalog military course, while successfully managing a return to in-person teaching for the Chinese Mandarin School. CTI1 Coyle developed curriculum in numerous areas of language and culture, designing lessons for the Foreign Area Officer program that included four Tagalog cultural immersions. The breadth and scope of CTI1 Coyle's professional development speaks to her commitment to improvement while honoring her calling as a crypto linguist. CTI1 Coyle also qualified as a Military Language Instructor, receiving her Instructor Badge in less than one year and completing personnel qualification standards for Navy Military Training Instructor two months ahead of schedule. CTI1 Theamichaela Coyle set the professional bar high, demonstrating honor, courage, and commitment to her duties, her community, and linguists throughout the language enterprise.

Command Language Program of the Year



2021 U.S. Air Force Command Language Program of the Year
316th Training Squadron, Goodfellow AFB, TX

CO: Lt Col E. J. Mason

SEL: SMSgt Eric C. Vesper

CLPM: Ms. Leah Goldman, TSgt Nathan Fanis, TSgt Arielle Jackson

During the past fiscal year, the 316 TRS Command Language Program Manager (CLPM) team provided support to numerous Cryptologic Language Analysts (CLA) in the squadron and within the 17 TRW at several bases throughout the Air Education and Training Command enterprise. The CLPM team fully embraced the 17 TRW's three guiding principles to achieve success: TRAIN, TRANSFORM, and EMPOWER. These three principles, along with the support of the Joint Language Resource Center, the Test Control Office, and the Global Language Mentorship program paid dividends when it came to the readiness of 316 TRS linguists—maintaining language proficiency numbers above the Air Force average-level SLTE currency and continuing to provide the DoD with the next generation of CLAs.



2021 U.S. Army Command Language Program of the Year
704th Military Intelligence Brigade; Ft. Meade, MD

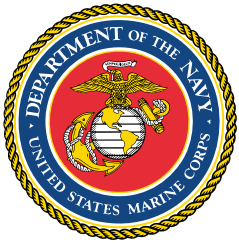
CO: COL Tissa L. Strouse

SEL: CSM Annette M. Reed

CLPM: SFC Aaron Alpuche, Mr. Mark Lledo

The 704th Military Intelligence Brigade serves as the bridge that connects the enterprise to the tactical edge and has made tangible contributions to U.S. national security at the strategic, operational, and tactical levels. The Command Language Program provides overarching guidance to more than 200 assigned linguists in the Brigade, representing one of the largest and most diverse language populations of Cryptologic Language Analysts in the Army maintaining proficiency in more than 20 languages and dialects. Overall, the Brigade achieved a 99% proficiency rate, while providing unmatched and continuous Signals Intelligence to the National Security Agency and to the U.S. Army INSCOM enterprise in support of Global Cryptologic and Cybersecurity Operations. Despite the Covid pandemic, the 704th MI BDE experienced no mission degradation or loss of capability and enabled outcomes that directly impacted national security policy development.

Command Language Program of the Year



2021 U.S. Marine Corps Command Language Program of the Year
Marine Cryptologic Support Battalion (MCSB), Ft. Meade, MD

CO: Lt Col Danielle E. Thomas

SEL: MGySgt Christopher M. Thomason

CLPM: Sgt Dean

CLPC: Ms. Taylor Brown

Marine Cryptologic Support Battalion (MCSB), Ft. Meade, MD is a unified battalion with geographically dispersed elements spread across eight states and five countries, MCSB provides support to the NSA/CSS and the greater Marine Corps Intelligence, Surveillance, and Reconnaissance Enterprise. MCSB concerted efforts in language training, sustainment and enhancement resulted in an increase in overall unit language proficiency rating by 6% over the previous year. The MCSB CLP yielded a 91% proficiency rating by the end of FY22 representing 148 Command Cryptologic Language Analysts (CLA) assigned to the MCSB. These efforts matured into an increment of proficiency representing a 31% of CLAs within the MCSB that reached ILR 3, 23% attaining level 2+, with the remainder of attached Marines operating at a standard of ILR level 2. The MCSB CLP demonstrated vision and commitment to excellence while exploring ways to extend the CLA operational lifecycle, including eight hours a month of regular maintenance training codified in local regulation, enhancing its Linguist Remediation Program, and providing a tailored assistance channel for CLAs. The MCSB CLP sustained superior performance by linguists created a continuum of excellence that merits recognition as the MCSB Language FY21 Language Program of the Year.

Command Language Program of the Year



2021 Navy Command Language Program of the Year

Naval Information Operations Command, Georgia, Ft. Gordon, GA

CO: Dominic R. Lovello

SEL: CMDCM (AW/SW/IW) LaTerrance "Jay" Jackson

CLPM: CTICS William Anthony

Accounting for roughly one-third of the linguist inventory in the Information Warfare domain, Navy Information Operations Command (NIOC) Georgia Command Language Program supported more than 600 linguists in meeting Fleet and national requirements in SOUTHCOM, CENTCOM, AFRICOM, PACOM, EUCOM, and CYBERCOM. NIOC GA linguists provided direct support to the Global War on Terrorism, Maritime Security, and overseas contingency operations. NIOC GA linguists demonstrated proficiency in 21 different languages, and 58% of NIOC GA linguists qualified in two or more languages or dialects. NIOC GA's Command Language Mentor Program was restructured and provided more than 600 one-on-one mentorship hours, ensuring every linguist at the command had the opportunity to attend training. An emphasis on the Military Cryptologic Continuing Education Program resulted in 26 phase completions, thus furthering Sailors' Cryptologic education. Despite barriers presented by the pandemic, the NIOC Georgia CLP Team continuously worked to mitigate challenges and innovate in order to provide the best possible language training to NIOC GA sailors.

DoD Command Language Program Office

The DoD Command Language Program Office is assigned to DLIFLC's Directorate of Continuing Education, School of Field Support. In addition to the Advanced CLPM Workshop, CLP Office instructors conduct four resident CLPM Course iterations and more than 25 Mobile Training Team classes per year. CLP Office maintains contact with members of the LREC community and answers information requests from the field. The CLP Office's four-person team has over 80 years of military service and 60+ years of DLIFLC experience.

The team is comprised of:

Joseph Embler, USMC (Retired)
(831) 242-4391
joseph.embler@dliflc.edu

Stanley Bell, USA (Retired)
(831) 242-5663
stanley.t.bell@dliflc.edu

Tristan Cajar, USN (Retired)
(831) 242-5631
tristan.cajar@dliflc.edu

Dr. Lewis Schnake, USAF (Retired)
(831) 242-5023
lewis.schnake@dliflc.edu

For inquiries, please email the team at clp.support@dliflc.edu



Connecting to Wifi

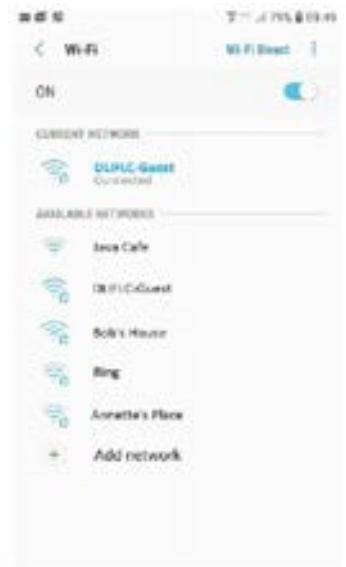
IOS

1. From your Home screen, go to Settings > Connections > Wi-Fi.
2. Turn on Wi-Fi. Your device will automatically search for available Wi-Fi networks.
3. Tap the name of the DLIFLC-Guest network
4. After you join the network, you'll see check mark on the network in the upper-left corner of your display or upper-right corner on most Apple products.
5. After you join the network, your browser will launch and you will be directed to our Guest Registration Page



Android

1. From your Home screen, go to Settings > Connections > Wi-Fi.
2. Turn on Wi-Fi. Your device will automatically search or available Wi-Fi networks
3. Tap the name of the DLIFLC-Guest network that you want to join
4. After you join the network, your browser will launch and you will be directed to our Guest Registration Page



Connecting to Wifi

(Step 1) Registering on DLIFLC – Guest Wi-Fi network from the captive portal page

1. First time users must create an account to use DLIFLC- Guest Wi-Fi network for the first time.

Point and click Here at bottom of Network Login page to begin account creation process

SIGN IN TO WI-FI NETWORK

DLIFLC

Network Login

Please login to the network using your username and password.

Username:

Password:

Terms:

 I accept the terms of use

(Step 2) Registering on DLIFLC Guest Wi- Fi network from the captive portal page

1. Your Name: Type your name.
2. Email Address: Type your personal email address.
3. Confirm: Click on box to place a check mark in the box to accept terms of use.
4. Register: Click Register button.

DLIFLC GUEST WIRELESS NETWORK

Guest Registration

Please complete the form below to gain access to the network.

Your Name:

Please enter your full name.

Email Address:

Please enter your email address.
This will become your username on log into the network.

Confirm:

 I accept the terms of use

Connecting to Wifi

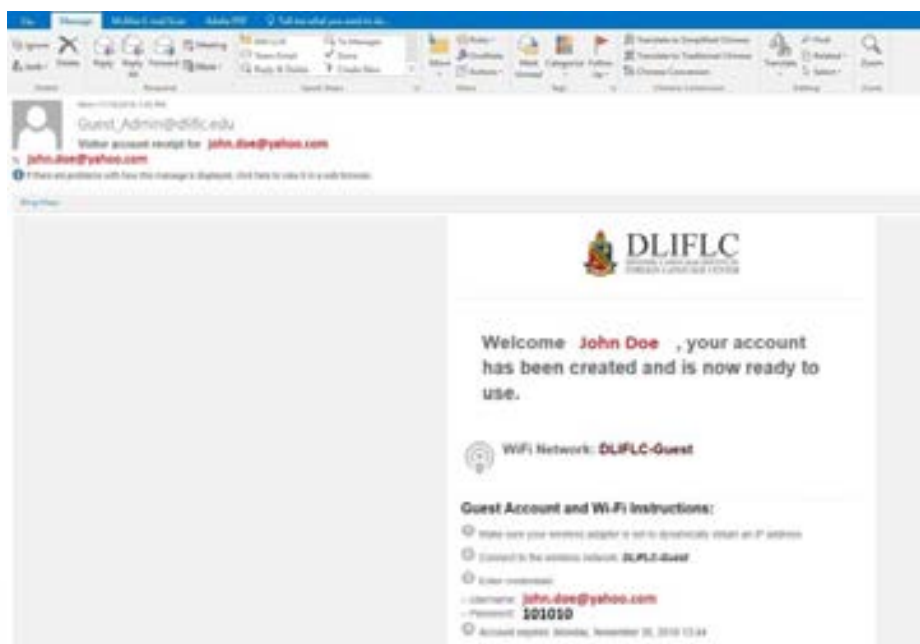
(Step 3) - Continuation for self-registration

1. After you registered, you'll receive the Guest Registration Receipt page as shown below.
2. Proceed to next Step 4.



(Step 4) - Continuation for self-registration

You'll receive an email message to your personal email account with a one-time password to login to DLIFLC- Guest network with your personal email address as shown below.



Connecting to Wifi

Step 5) - Continuation for self-registration

1. Go back to your browser which should be on the network login page, if not re-connect to DLIFLC-Guest Wi-Fi network.
2. Your browser will launch and you will be directed to our Guest Network Login page.
3. Username: type your personal email address you that you entered at registration.
4. Password: type the password that was emailed to you.
5. Terms: Click on box to place a check mark in the box to accept terms of use.
6. Log In: Click Log In button.
7. Close Wi-Fi settings window.
8. You're done.

Notes

Notes

DoD Command Language Program Office

(831) 242-4391/6553/5023/3269

e-mail: clp.support@dliflc.edu

DLIFLC Continuing Education

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(Search #DLIFLC on our Facebook and Twitter pages for DLIFLC news, events, photos, etc.)